CUYAMACA COMMUNITY COLLEGE

# **Student Services & Administration Building**

### EXECUTIVE SUMMARY

Cuyamaca College has provided community college education programs to the eastern San **Diego County area it supports** for four decades, beginning in 1978. It offers various educational opportunities, from university preparation and general education to innovative occupational programs and career development. It is situated on a scenic, rolling campus in Rancho San Diego with far-ranging views and various academic facilities available to students from the community. Its mission is to provide learning for the future and encourage student success and student equity through its instructional programs.

A key element to helping the College achieve its commitment to student learning are the support services that engage in outreach, promote access, provide academic and learning resources, and drive economic success and employment. Taken together, these Student Services help provide guidance and support to students as they navigate their academic journey and form a critical part of the College's mission to promote learning. In support of this mission, the new Student Services and Administration Complex will provide new facilities and renovate existing spaces to create a home for these services at the doorstep of campus. It will create a gateway for Cuyamaca College and place outreach, services, and support where they are immediately available and easily accessible to prospective and currently enrolled students. Combined with a Masterplan for Central Park, it will define an improved and more seamless student experience at the heart of campus while enhancing the use and accessibility of its outdoor spaces. These capital improvements will help pave the way for Cuyamaca College to continue its mission of serving this d serving this diverse community for decades.

It couldn't be easier for a student to get involved here."



### SCOPE OF WORK & BUDGET

This project consists of four main elements:

- A new landscape Masterplan for the Cuyamaca College Central Park
- Design of a new Student Services and Administration (SSA) Building

Student Center Renovation

- Renovation of the existing Student Center
- Improvements to the main campus Bus Loop



123



37,270

\$725

\$33M

2.3

3

<del>8</del>0+

GSF New Space

Dollars per SF

Acres Redeveloped

**Dollars Invested** 

New Spaces to Enable Success

Stories Tall

43.4 kBtu/sf EUI

New Student Services & Administration Building

**Central Park** 

All .

75

150 ft

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### **Team Structure**

The Grossmont-Cuyamaca District encompasses one-half of the California-Mexico border and the eastern communities of the greater San Diego metropolitan area. It is named from the Kumeyaay Indian phrase for "above the rains". The campus embodies its name in how it engages with its natural setting and stimulates the senses through connections to views.

The student body's predominantly Hispanic, Asian, and White population reflects the campus' unique geopolitical position, topography, and values of the community it serves.

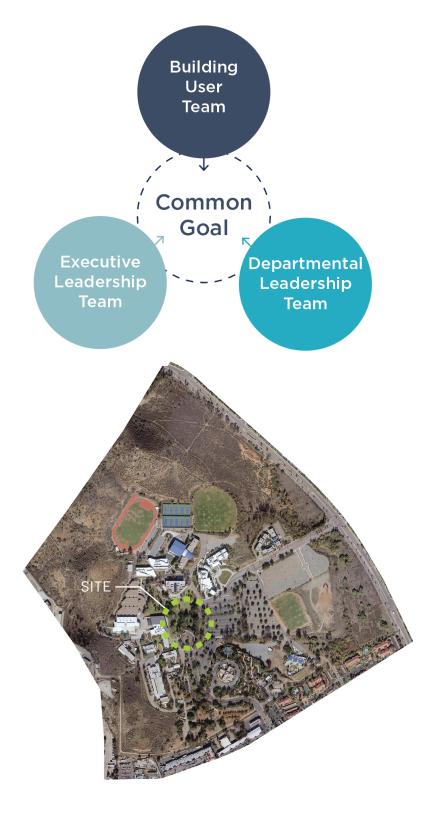
Engaging the broader campus and City of Rancho San Diego community was essential to a successful outcome. The project's purpose is to invite the citizen to become a scholar. Simply supplying the program in an efficient and well-organized manner would not have realized the full extent of the underlying purpose - to create a nurturing academic experience reflective of the community it serves. The inherent challenge in forming a large constituent group with broad and diverse interests is maintaining cohesion around a common goal. Defining the goal early on and establishing a "project first" mentality greatly benefited the outcome by prioritizing decisions for the greater good over individual interests. The constituents included the following groups:

#### **Cuyamaca College**

- Project steering committee
- Administration
- Faculty and staff
- Current and future students
- Student support programs

#### The City of Rancho San Diego

Establishing guiding principles, forming constituent groups around a common purpose, and engaging with the community at-large provided a clearly navigable path to a rewarding experience and amazing outcome.





# **Exploration**

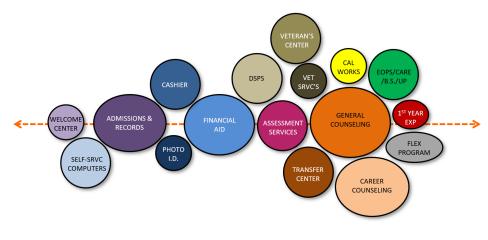
The architects were challenged to engage user groups in a way where they could fully understand the process and result. To accomplish this goal, they utilized tours and virtual reality with some amazing results.

The smiles to the right say it all. Death by meeting is not an effective engagement strategy. Instead, the team chose to differentiate how, where, and when we met with campus constituents to continuously invigorate creative and diverse thought.

This yielded an experience for the campus and community that was unlike any other. Instead of showing case studies of comparable student service buildings, the architects and constituents conducted a tour throughout Southern California. Following each tour, the architects diagrammed the toured facility in a similar manner to the Cuyamaca program. This enabled non-architects to build a visual vocabulary to communicate how their spaces should be formed.

These experiences formed indelible memories that bonded the team, brought about informed opinions, and instilled pride in the campus users.

Later in design, the architects used VR to create an immersive experience where stakeholders could fully understand their project. The reaction was unlike any we have ever seen. The quality and quantity of feedback was overwhelming.





We are trying to build a sense of community for all of our students . . . and this building has already done an amazing job of doing that in the short time that it's been here."

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– Interim VP of Student Services Bri Hays

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### EDUCATIONAL ENVIRONMENT DESIGN

# Educational Environment

The founders of the Grossmont-Cuyamaca Community College District believed that a community college should provide experiences which will greatly broaden the students' educational opportunities and strengthen society's democratic institutions.

At its inception, the community directed the college to provide an education through which students may create rewarding lives, productive for themselves and for society, based on an understanding of the relationship between the past and the challenge of the present and the future. The education environment seeks to:

- Put the student experience first
- Improve upon the campus environment as an integral part of any innovative design
- Maximize the effectiveness and efficiency of the College staff who will call this building home

With these goals in mind, the project team has sought to find ways for the design of this complex to enable and support these outcomes. While high quality infrastructure is only one part of a successful outcome, our goal has been to create a physical environment that enhances connectivity and function in a way that creates the greatest opportunity for the College to meet its goals and for students to achieve successful outcomes. In a broad sense, this has led to a guiding principle of enhancing connectivity throughout the design of these new facilities: connection to the community, to the campus as a whole, and between students

and educational opportunities.



# **Campus Goals**

#### Student Services & Administration Building Goals

The project's goals were developed through an engaged visioning process. Members representing a broad cross-section of the campus and community gathered to formulate a mutual understanding of the project goals. This process resulted in the following project goals:

- Put students first
- Help students feel comfortable, confident, and valued
- Make a positive first impression

- Support an intuitive and seamless flow for matriculation services
- Strengthen ties between student services and instruction
- Create an environment that is inclusive & collaborative
- Maximize efficiency of time and resources
- Promote customer service
  excellence
- Value and support employees
- Build a nurturing work
  environment
- Be consistent with communication



#### STUDENT EXPERIENCE

Putting Students First Positive First Impression Comfortable, Confident Values Intuitive & Seamless Flow of Services Welcoming

#### **CAMPUS ENVIRONMENT**

Gateway to Campus Clear Wayfinding Embrace & Enhance the Central Green Indoor/Outdoor Connection Quality Architecture Integrate with the Landscape

#### STAFF EFFECTIVENESS

Efficient with Time & Resources Promote Customer Service Excellence Comfortable & Nurturing Work Environment Value & Support Employees

#### CONNECTIVITY

Connecting to the Community

Connecting to Campus

Connecting Students to Services & Opportunities

### An Environment that Supports Curriculum and a Variety of Teaching and Learning Styles

A predictable outcome of thoughtful planning is that students will use space in unpredictable ways. As such, the SSA is designed to capture the outdoors as part of the academic experience to enable flexible use. Conference rooms are connected to roof terraces to provide flexibility in how students use space to study or socialize. Leveraging the beautiful setting, exterior spaces are designed to extend the learning experience outdoors. Space is scaled for small group activities, large gatherings, and sometimes space for just one.

Educational goals are supported through this interconnected approach by creating opportunities for community and campus intersections in deliberate and informal ways.



Tall glass facades coupled with landscape and flexible outdoor space to support a variety of learning styles and connect the interior functions with the outdoors.

# Adaptable and Flexible Environment

The SSA complex organization and massing creates as few barriers to navigation and access to student services as possible. The architecture reflects this goal by expressing student waiting areas on the building's exterior with full height glass. Cantilevered exterior walkways avoid visible columns to keep the façade uncluttered and wayfinding clearly legible.

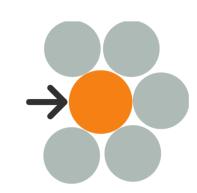
This organization provides interior spaces that are unencumbered by

INDIVIDUAL SILOS columns and braced frames, thus driving future flexibility should the space need to be reconfigured.

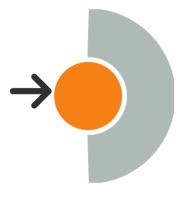
The student services are designed with a specific functional arrangement intended to drive efficiency in the daily interactions of both students and employees. Should the campus choose to adapt their working model to be more subdivided, the building systems are designed to accommodate such future changes.

ADJACENT DEPARTMENTS

### INTEGRATED FUNCTIONS



- More Convenient
- Less Lines
- Share Info & Resources



- More Convenient
- One Line or None
- Consistent
- Seamless

Splashes of color occur along with signage at departmental entries to provide rhythm to the building's composition and further ease navigation.



- InconvenientMultiple Lines
- Duplication of Info & Resources

# **Achievement of Goals**

The SSA achieves the community's **goals** in the following ways:

- The building's distinct character and posture creates a positive first impression and helps students feel valued.
- The positive community response since the project's opening shows how the campus **puts students first**.
- The building's organization creates **efficiency and promotes excellence in customer service** through its open exterior circulation.
- Every outdoor terrace is open to the public. The project reflects the campus' deep commitment to **connect to the community** through shared resources and services.
- Building orientation and thin floor plates bring daylight to every space and connects staff to views of the campus and foothills. This engenders **pride**, **value and comfort** in the staff.
- Exterior circulation makes wayfinding **intuitive**, thus promoting a **welcoming and inclusive** place to seek services.
- Easily accessible conference rooms promote use within SSA and **strengthen ties between SSA and academic instruction** by providing a place to **collaborate**.



# **Achievement of Goals**

#### **Connecting to the Community**

The SSA complex will provide a mechanism for the College to connect with new and prospective students and help establish an identifiable gateway to the campus core. It should create a positive first impression to visitors and create intuitive wayfinding when entering campus.

#### **Connecting to the Campus**

The project embraces and enhances the existing context and topography of the Campus. It interacts with the adjacent buildings and landscape elements to create a cohesive and beautiful campus environment, allowing seamless flow between services in the new building and those in the adjacent Student Center.

#### Connecting Student to Services and Opportunities

The central goal for this project is to provide a location for students to access the services and opportunities available to them and support them along their educational journey. The project provides a clear, efficient, and effective access point to these services, both in organization and architecture.



#### 3-Dimensional Massing Diagrams

#### LEGEND

6. DSPS

- 1. Welcome Center
- 2. Cashier
- 3. Admissions and Registration
- 4. Financial Aid
- 5. Counseling / Transfer
  - IEI
- 15. Outdoor Deck
  16. Student Affairs + HS&CR
  17. Veteran's Affairs

14. Mechanical Well

12. Conference Room

13. Staff Lounge

11. MPR

- 7. EOPS / CalWORKS
  8. Administration / President
  - on / President 18. Career + Job Placement
- 10. Classroom
- **Level Three** Administration / Presiden 10 Community Roof Terrace 11. Career + Job Terrace 12. Conference Rooms Level Two Disabled Students Program + Services Student Affairs Level One Thirth

A dmissions and Records Financial Aid Cashier's Office

# **Services and Sustainability**



- 1. New gateway to campus
- 2. Community roof garden
- 3. Welcome center at doorstep of campus
- 4. Admissions and records
- 5. Financial aid
- 6. Cashier's office
- 7. New student services and student life plaza

- 8. Move equitable access (new accessible parking lot)
- 9. Move equitable access (new ADA compliant pathway system for entire campus green)
- 10. Drop-off zone with fully accessible "zero" curb at main entry
- 11. Student "sticky" space
- 12. Direct access from student center
- 13. Amphitheater seating
- 14. Preservation and integration with central campus green space
- Renovations to student center (updated bookstore, C-store, new vitamins center, and relocation of student affairs)



- 16. Integrated facade shading system
- 17. Cool roof assembly
- 18. Bioretention basins
- 19. Exterior circulation (less conditioned volume, views to campus green, intuitive wayfinding)
- 20. Grading and site solution to preserve nature and native trees



### RESULTS OF THE PROCESS & PROJECT

# Services and Sustainability

This building was designed with intention... you can see how spaces were designed to foster a sense of community among our students."

- Interim VP of Student Services Bri Hays





- 1. Stack effect ventilation
- 2. Integrated facade shading
- 3. Intensive green roof system
- 4. Chilled beam system
- 5. Skylight to daylight lower floor
- 6. Operable wall
- 7. Self-service info and enrollment stations
- 8. Student "sticky space"
- 9. Information center
- 10. On-site counseling services
- 11. Universally accessible service counters

# **Unintended Results**

The project went through a lengthy process to achieve completion. The architects completed a concept for the same program on the same site one year before reengaging with the campus to deliver the final project. This enabled a deeper-than-usual understanding of the program and a close relationship with campus leadership. Designing from this vantage point is uncommon and enviable.

- Utilizing exterior circulation is a common cost-saving approach. Unexpectedly, this became the strength of the project. Shifting departmental circulation and signage to the exterior makes wayfinding simple and intuitive.
- 2. The visual connection to views and the campus lawn exceeded everyone's expectations. The campus' decision to make one of the project's best amenities - the outdoor roof deck on top of the Welcome Center - open to the public demonstrated their commitment to serving the public good.
- 3. The positive feedback from the campus has exceeded expectations. The SSA has become more than just a place to pay the bursar. Students have made the nooks and outlooks their own. It is truly a shared amenity for the community, students, and staff who work there.







# **Community Context**

The college rests on a scenic, rolling campus in Rancho San Diego with far ranging views. To preserve existing green spaces and design ecologically, new accessible pathways and rooftop gardens were integrated on top of the new buildings to replace the lost lawn area and create new viewsheds. Cuyamaca College's mission is to connect the community with educational opportunities. Yet, the campus lacked a clear, distinct entry point into the heart of campus. The Student Services and Administration Complex changes that as it redefines the college's entry experience and provides a bridge between the new drop-off plaza, and the campus core. CAMPUS

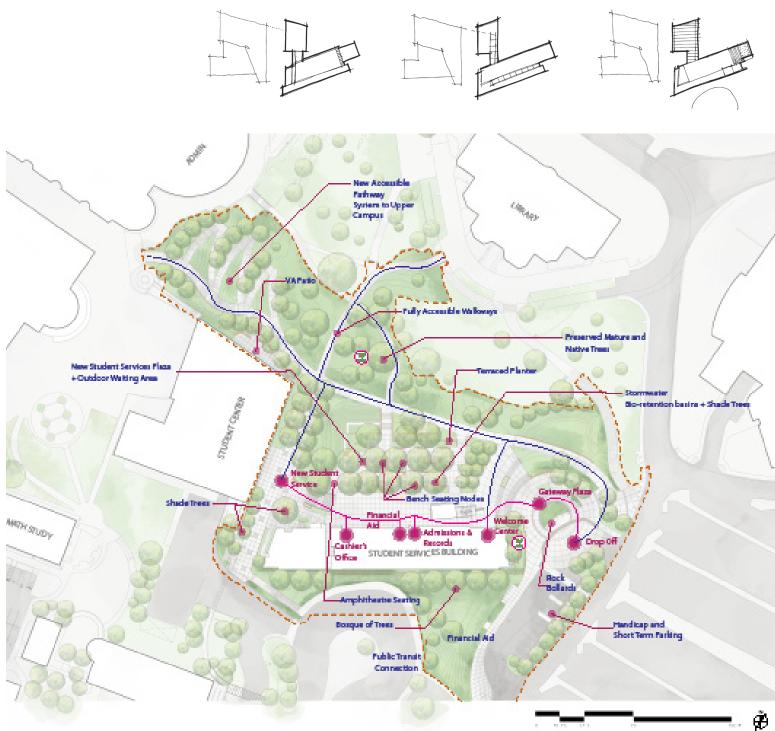
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MEXICO

### PHYSICAL ENVIRONMENTAL DESIGN

### **Site Plan**

The main SSA building is oriented so that the building circulation is aligned with the site circulation in this area, leading pedestrians upward and further into campus from this entry point. Along the way, the entrances to various departments are readily accessible from the main pedestrian axis. From there, a monumental stair leads them up to the main eastern entrance of the Student Center, framed by the massing of the south SSA building and the north pavilion.



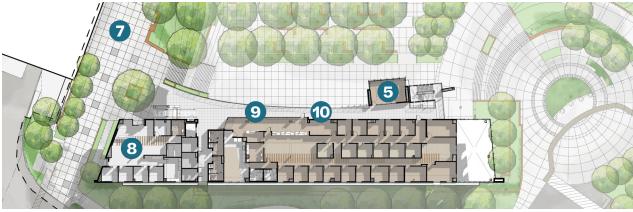
### PHYSICAL ENVIRONMENTAL DESIGN

### **Floor Plans**

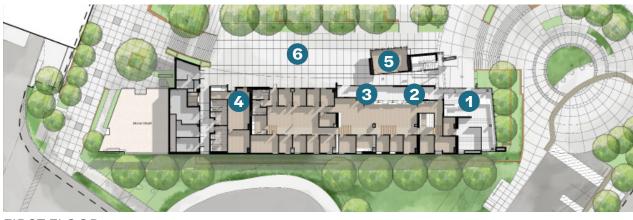
- 1 Welcome Center
- 2 Admissions and Records
- 3 Financial Aid
- **4** Cashier's Office
- **5** Campus Conference Rooms
- 6 Student Services Plaza
- **7** Student Life Plaza
- 8 Disabled Students Programs and Services
- 9 Counseling Services
- 10 Transfer Center
- 1 Extended Opportunity Programs and Services
- 12 President's Office
- 13 Community Roof Garden



THIRD FLOOR



### SECOND FLOOR



FIRST FLOOR

75

■ ∰ 150 ft

### **Inspires & Motivates**

The complex is designed for the community by enhancing connectivity with the surrounding community, the existing campus, and between students and available services. It is a new gateway that lets visitors experience a "threshold" moment by welcoming students to the campus. It promotes outreach while providing a clear and efficient access point for students. The design is inspiring to incoming students because it is a distinctly collegiate building, yet small enough in scale to welcome, and postured to be

unimposing. It motivates existing students to seek services in their new building through its remarkably simple and easy wayfinding. Architectural design is crafted to remove barriers and promote ease of use.

The building extends a welcoming arm to those entering campus. It embraces and enhances existing buildings through its cohesive material palette. Landscaping and outdoor space cohesively connect its users to the lush environment of the college.



This building embodies our vision—equity, excellence and social justice through education." - Interim VP of Student Services Bri Hays

### **Sustainable Approach**

Sustainable building practices were a fundamental drive of design decisions. The team used a variety of approaches, from planning to software analysis, to find design solutions to reduce the energy use intensity of this project. Many of the important steps were completed early in the design process, such as establishing good building orientation and planning, daylighting, solar control, and mechanical strategies.

The strategies include:

- Optimal building orientation -10%+ reduction in energy use
- Use external circulation 18%
  reduction in enclosed space
- Thin floor plate increases daylight and view, and reduces energy use
- No west-facing glass
- Highest cooling load is from equipment - higher chance of efficiency gains
- The building is PV ready





#### **Social and Environmental Systems**

- 1. Stack effect ventilation
- 2. Integrated facade shading
- 3. Intensive open roof system
- 4. Chilled beam system
- 5. Cooling only the inhabited zone
- 6. Views to surrounding hillsides/nature
- 7. Student "sticky space"
- 8. Welcome center + information
- 9. Shaded terrace area

### **Durable & Green Materials**

Material and system decisions were driven by early analysis and best practices. The diagram to the right illustrates daylight in each space. All spaces except the welcome center and conference rooms were glazed appropriately. Areas of high daylight were done so intentionally to achieve other project goals as a welcoming center. Material selection was determined by several factors, including first-cost, energy performance, life cycle cost, connection to context, and aesthetics. **There is no exterior paint**, which reduces maintenance. All finishes are regularly maintained by simple washing. All surfaces are reachable without assistance. Each material serves a specific

#### **Composite Metal**

Used in planar architectural elements and soffits

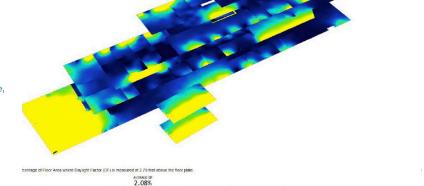
#### Stone Veneer

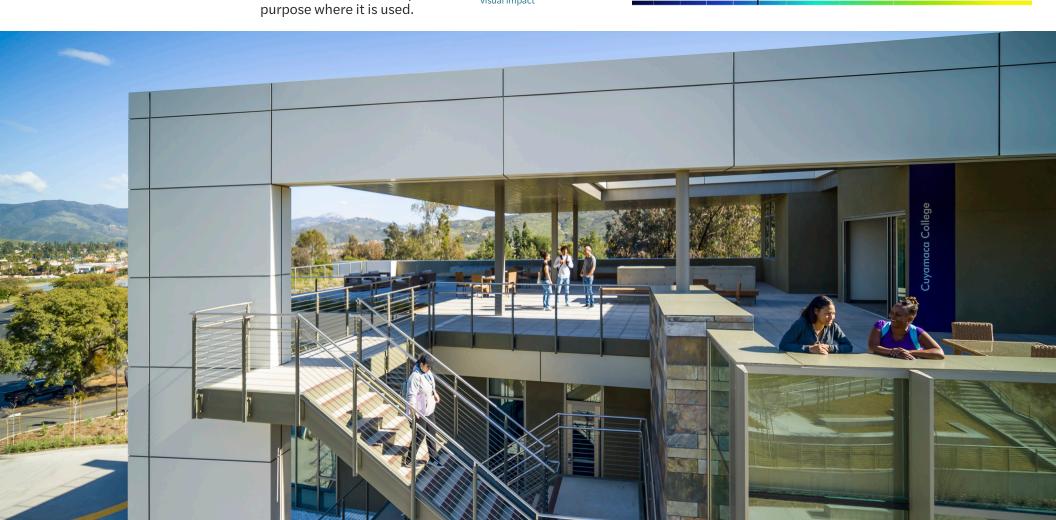
Connects to the campus palette, provides warmth

**Cement Plaster** Used in high-touch areas

#### Glazing

Highly durable, minimal maintenance, high visual impact



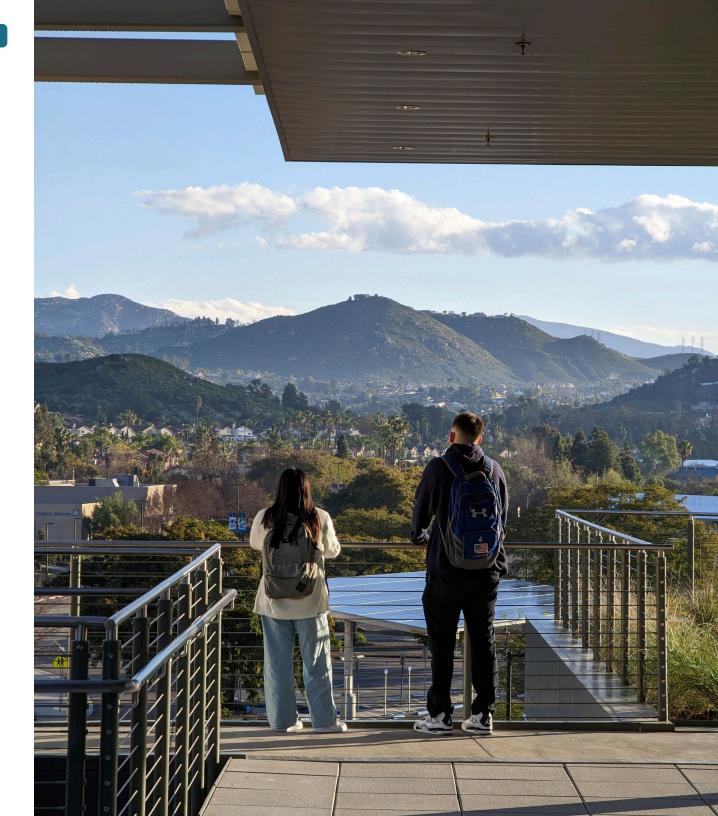


### SUSTAINABILITY AND WELLNESS Healthy Environment

Cuyamaca's new Student Services building is a welcome awakening of the senses. It reminds people to take a pause, feel the breeze, and gaze at the horizon.

In this moment, memories are formed, and people meaningfully engage with their campus and with each other.

Learning happens everywhere. The SSA enables students to connect and learn through shared experiences inside and outside of a building, acknowledging its beautiful setting and is a beacon for student success.



"

This kind of design, this kind of thinking, really puts students at the center of our campus and that's the way it should be." - Trustee Brad Monroe

> STUDENIT SERVICES G

CUYAMACA COLLEGE